# Programma Sustainability Forum, March 24-25

# **Monday 24 March**

08.00-09.00 Registration

09.00-09.15 **Opening and welcome** Prof. Dr. Harry Garretsen, dean Faculty of Economics and Business, Chairs: Taco van der Vaart/Dirk Pieter van Donk

09.15-10.00 **Keynote speaker** Rob Klassen, **Sustainable Supply Chains: Expanding Frontiers** 

#### 10.00-10.30 Refreshment break

10.30-12.00	Round table working papers	room 1	room 2	room 3
	Topic	Sustainability implementation (Rafaella Cagliano)	Measurement / Transparency (Helen Walker)	SSCM (Damien Power)
		ID 25: Co-organizing specialty competences of quality and	ID 29: Sustainable Supply Chain Management: Measuring	ID 138: The role of HRM and SCM interfaces in sustainability
		sustainability	Performance	development
		(Vanajah Siva)	(Wendy L. Tate, Lisa M. Ellram)	(Davide Luzzini, Annachiara Longoni, Macro Guerci)
			ID 104: Approaching an integrative conceptual framework for	
			research on sustainability performance	ID 80: Levers for sustainability in metallurgical industry:
		ID 99: Capabilities for Sustainable Innovation:	in corporate value chains and the reporting hereof to	conceptual understanding and empirical investigation among
		An exploratory study in the Manufacturing Industry	international accountability standards	Italian companies
		(Sarah Behnam, Raffaella Cagliano)	(Thomas Kjærgaard)	(Stefano Bonetti, Andrea Pasotti)
		ID 78: Diffusion of social sustainability in the Bangladeshi apparel		
		industry: Isomorphism, decoupling and change in institutional logics	ID 79: What have you got to hide? Information transparency and	
		due to environmental shocks	secrecy strategies in supply chains	ID 103: Sustainable manufacturing principles in SMEs
		(Fahian Anisul Huq, Mark Stevenson, Marta Zorzini)	(Lucy McCarthy, Donna Marshall, Fiona Harrigan)	(Claudia Alayón, Kristina Säfsten, Glenn Johansson)
			ID 101: Making sense of SSCM: How companies express	
			sustainable supply chain management issues in their public	
		ID 45: Sustainable supply chain management practices and dynamic	reports	
		capabilities in the food industry	(Anthony Alexander, Anne Touboulic, Helen Walker)	ID 85: The difficulties of managing supply base sustainability
		(Anna Land, Stefan Seuring)		(Cheng Yong Xiao, Taco van der Vaart, Dirk Pieter van Donk)

#### 12.00-13.00 Lunch

13.00-14.30	Parallel sessions full paper			
	Topic	HR (Dirk Pieter van Donk)	Measuring sustainable performance (Donna Marshall)	NGOs (Madeleine Pullman)
		toward the environment	ID 34: Indicators of sustainable production – A survey among Swedish manufacturing industry	ID 37: Low-carbon, climate resilient supply chains, from imaginary to enactment: a discursive perspective on supplier engagement strategies (Lee Matthews)
		ID 87: Sustainable supply chain management and competitive advantage: The role of human capital	thinking'	ID 96: Value Creation of Cross-Sector Partnerships in Socially Sustainable Supply Chains (Jorge A. Rodríguez, Cristina Gimenez, Daniel Arenas)

15.00-16.30	Round table working papers			
	Topic	SSCM - performance (Mark Pagell)	Supply Management (Cristina Gimenez)	Green Logistics/ Operations (Miriam Wilhelm)
		ID 93: Does a proactive environmental orientation automatically lead to a 'win-win' situation? (Stephanie Graham, Antony Potter)	ID 42: The other side of the coin: advancing sustainability in the supply chain from a small supplier's standpoint (Anne Touboulic, Inma Borrella, Jury Gualandris)	ID 69: Sustainable operation management for the transport industry – closing the gap between theory and practice (Christian Haider, Gerald Aschauer)
		(Graça Silva, Paulo J. Gomes, Carla Firmo)	ID 113: Sustainable Supply Chains: the Suppliers' Perspective (Cristina Sancha, Cristina Giménez)	ID 88: Collaborative planning of operations in industrial symbiosis (Gábor Herczeg, Renzo Akkerman)
			Reduction?	ID 91: Developing a research framework for environmental sustainability within a global automotive business (Anna Sannö, Peter Wallin, Anders Fundin)
		ID 31: Exploring Sustainability in Disaster Relief Supply Chain Management (Chu-hua Kuei)	institutions and their supply chains: a case study in the UK	ID 92: Towards Sustainable Global Manufacturing Networks: The Role Of Production Subsidiaries (Golini Ruggero, Jury Gualandris, Matteo Kalchschmidt)

16.30-17.00 Refreshment break

## 17.00-18.00 Special session with practioners

Jurgita Girzadiene (Kappa), Hilbert Rijn (Akzo), Bert-Jan Westerik (Tata Steel), Roderick Rodenburg/Jannie van Andel (Unilever)

19.00-22.00 Forum Dinner

Restaurant 't Feithhuis, Martinikerkhof 10, Groningen

# **Tuesday 25 March**

09.00-10.30	Parallel sessions full papers			
	Topic	Sustainability implementation (Andreas Größler)	Internal and external practices (Renzo Akkerman)	Joint Management Systems (Annachiara Longoni)
				ID 44: What are the Performance Implications of Managing
			ID 111: The influence of sustainable supply chains practices on	Safety Jointly with Operations?
		ID 109: Sustainable Operations Management; from concept to action	organizations performance	(Mark Pagell, Robert Klassen, David Johnston, Anton
	Paper 1	(Naghmeh Taghavi, Linea Kjellsdotter Ivert, Mats Winroth)	(Luísa Pinto, Joaquim Borges Gouveia, Luís Miguel D. F. Ferreira)	Shevchenko, Sharvani Sharma)
				ID 118: The lean and green behavior of manufacturing
		ID 94: Supply chain, sustainability, and industrial policy - the case of	ID 114: Social supply chains: the role of external and internal	companies belonging to different supply chain levels
		the UK offshore wind energy supply chain	social practices	(Susana Garrido Azevedo, Ernesto Cruz, Helena Carvalho, V.
	Paper 2	(Michel Leseure, David Cooper, Dawn Robins)	(Cristina Gimenez, Vicenta Sierra, Cristina Sancha, Ali Kazeminia)	Cruz-Machado)

## 10.30-11.00 Refreshment break

11.00-12.30	Round table working papers			
	Topic	Sustainable agriculture (Linda Hendry)	Remanufacturing/ closed-loop (Jack van der Vorst)	System dynamics in Sustainability (Stefan Seuring)

Paper 1	agricultural cooperative	remanufacturing in China	ID 48: Exploring managerial perceptions of energy in logistics (Christian Busse, Hariganesh Chithambaram, Stephan M. Wagner)
Paper 2	ID 137: An Italian Pasta Manufacturer's Supply Chain Contracts for Triple-Bottom Line Benefits	industrial waste management (Sasha Shahbazi, Marcus Bjelkemyr, Christina Jönsson, Magnus	ID 67: A system dynamics model based on evolutionary game theory for green supply chain management diffusion among Chinese manufacturers (Yihui Tian, Qinghua Zhu)
Paper 3	(Damien Power, Richard L. Gruner)	approach from a marketing perspective	ID 130: Coordination of Investments in two Strategic Resources to Achieve Sustainable Development – a Dynamic Model (Andreas Größler, Jürgen Strohhecker)
Paper 4	ID 58: A contingent analysis of Supply Chain Sustainability: framework development and multiple case study in the coffee industry	Reverse Supply Chain (Xiaoyun Bing, Jacqueline Bloemhof, Amin Chaabane, Jack van	ID 124: Modeling dynamic capabilities and policies for the sustainable management of food supply chains – a system dynamics approach (Daniel Thiel, Stefan Seuring, Marcus Brandenburg)

## 12.30-13.30 **Lunch**

13.30-15.00	Parallel sessions full papers		
	Topic	Supply Management (Zhaohui Wu)	Green Innovation (Taco Van der Vaart)
		ID 38: The case study of a knowledge portal to foster sustainability	
		best practices within a global supply network: a social network analysis	ID 98: The Mediating Role of Environmental Management on
		approach	Performance: An Investigation into Integration Processes
	Paper 1	(Leonardo Marques)	(Julia Hartmann, Richard Germain)
		ID 105: Supplier sustainability scandals: which firms are targeted, how	ID 32: Towards sustainable business and operations model: case
		do they react, and which financial damage do they incur?	studies of green innovations in China
	Paper 2	(Hannes Hofmann, Boyana Petkova)	(Miyuan Shan, Bin Ren, Lihong Zhang)

15.00-15.30 Closing session
15.30-16.00 Refreshment break

Chairs: Taco van der Vaart/Dirk Pieter van Donk