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Customer expansion

More value from existing customers

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## Management summary

Customer expansion, more results from existing customers



## What is customer expansion and why is it important for corporations?

- > Customer expansion means creating extra value by making existing customers buy more or increasing the usage of a product or service.
- > Expansion usually lowers the number of leaving customers.
- > Existing customers are often more willing to buy and they can be served at a lower cost than new customers.



# Customer expansion is a multi dimensional construct using multiple instruments for growth

- Direct Marketing is the most important instrument for companies to realize customer expansion.
- Reaching and getting attention from the customer is crucial for success, therefore messages need to be delivered regarding the right product at the right moment for the right customer.
- > Certain trigger events (e.g. complaining, moving, having a baby, etc.) play an important role. Customer analytics can guide corporations to get this right.





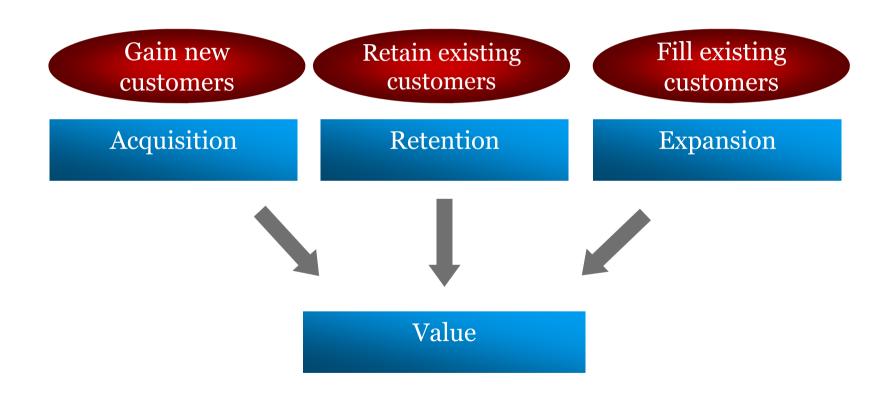
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## Introduction



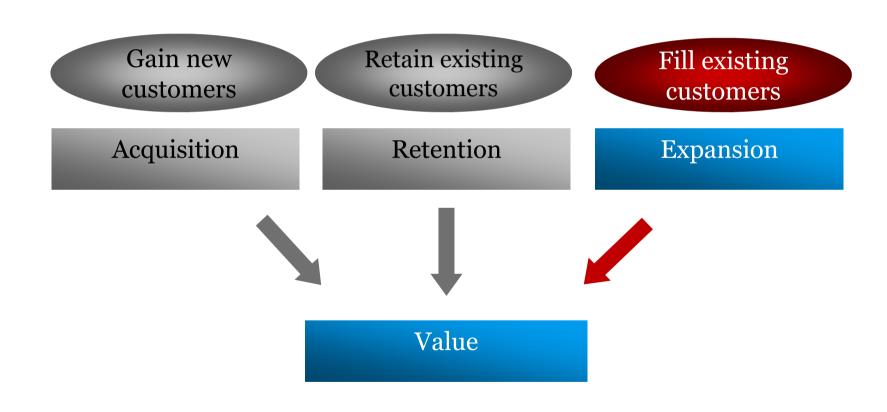


## Customer value growth stems from three drivers



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## We will now focus on one: expansion







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### Customer expansion means:

Creating extra value by making existing customers buy more (or increasing the usage of a product or service).

Underlying corporate goals are usually:

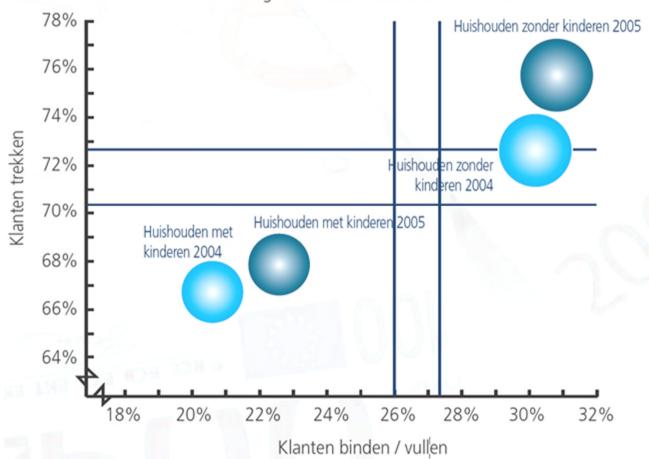
- Increase customer value.
- Extending the breadth and depth of customer relations.
- Improving turnover and profits.





### Example

Albert Heijn (Dutch retailer) Albert Heijn weet naast meer klanten te trekken ook de trouw te verhogen. Inhaalslag onder huishoudens met kinderen.



Source: GfK 2006



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Dimensions and instruments

